## Understanding Leadership Styles and their Impact on Small Family Businesses in Small Island State of Malta – A Grounded Theory Approach

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### Study Overview



Small businesses are the engine that turn the wheel of Maltese economy. Small businesses comprise of 1 to 49 employees. These small businesses are not given enough importance and very little research is conducted in this area. The researcher is delving into the ambit of leadership styles used and their impact within small family busnesses.

### Research Methodology

In this study, the research methodology chosen was grounded theory. This approach was deemed the most suitable research method, as it is wellknown for its ability to uncover valuable insights within the scope of this research.

A Qualitative approach was adopted for this study. This approach was considered the most appropriate for this study.

### Research Objectives

- To find what is the impact that small businesses in Malta face because of leadership.
- To critically evaluate the appropriate structure and support measures and incentives that small business require when operating.
- To indicate what are the recommendations on how such small businesses implement and enhance their operational activities when they are managing small businesses in Malta.

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### Methodology Applied

#### Data **Collection:**

Face to face Interviews with open ended questions were conducted with the participants.

### **Data Analysis:**

6 interviews were transcribed for this study.

MAXQDA was used to analyse the data.



### Model Suggested

External parties

Overcoming challenges of shared leadership

Appropriate structures and processes

### **Research Recommendations**

### **Data Analysis:**

Grounded Theory Invivo Codes, Categories and sub-categories were created to analyze the data.

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Internal regulations and limitations



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OWING ARE RESEARCH NDATIONS:	1. Current leaders must prioritize enhanced communication to effectively lead daily business operations
uce external a 'must do' to help the overcome enges.	3. Introducing robust reward systems to all employees
agement to goals and for the benefit anisation.	5. Establishing regulations that apply to both external and internal aspects of the business.
ore mentoring to assist both employees matters that to handle.	7. Offering more training opportunities
8. Developing a more defined vision and strategy for the business while considering the constraints of the business endeavour.	
References	
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